



## **Management Discussion & Analysis for the Year Ended October 31, 2024**

The following discussion and analysis of the financial position and results of operations and comprehensive loss for COMMERCE RESOURCES CORP. (the “Company” or “Commerce”) should be read in conjunction with the audited consolidated financial statements for the **year ended October 31, 2024**, which are prepared using accounting policies consistent with IFRS Accounting Standards (“IFRS”). All financial figures presented herein are expressed in Canadian Dollars (CDN\$) unless otherwise specified.

The effective date of this report is February 21, 2025.

### **Nature of Business**

Commerce Resources Corp. is a Canadian mineral exploration and development company, listed on Tier 1 of the TSX Venture Exchange in Canada (“CCE”), the Frankfurt Stock Exchange in Germany (“D7H”), and the OTCQX (“CMFZF”). The Company’s primary focus is on rare earth elements (“REEs”) and the rare metals tantalum and niobium. Commerce’s principal assets are the Eldor Property in Quebec and the Blue River Tantalum-Niobium Property in British Columbia. The technical information included in this Management Discussion & Analysis (“MD&A”), unless otherwise stated, has been reviewed by Patrik Schmidt, M.Sc., P. Geol., Mr Schmidt is a Qualified Person under National Instrument 43-101 (“NI 43-101”).

The total issued and outstanding shares of the Company total 212,021,555 as at October 31, 2024 (October 31, 2023: 168,021,555) and 212,021,555 as of the date of this report.

The Company is currently looking for additional financing in order to advance the Company’s properties and for general working capital. As such, the Company’s activities are limited by the financial constraints the Company faces. All efforts have been put forth to raise capital, including reducing the prices of warrants in order to hopefully encourage shareholders to exercise their warrants.

### **Corporate Updates**

On November 8, 2023, the Company announced the resignation of Dr. Axel Hoppe as a director and Chairman of the Company. Additionally, the Company announced the appointment of Jeremy Robinson, as a new director.

On January 11, 2024, the Company announced the termination of the Option agreement for the Niobium Claim Group, which is part of the overall Eldor Property, and the forgiveness of debt with Saville Resources Inc.

On January 23, 2024, the Company announced the resignation of David Hodge as a director of the Company. Additionally, the Company announced the appointment of Adam Ritchie as a director.

On March 1, 2024, the Company announced the appointment of Patrik Schmidt as its new Vice President

of Exploration, replacing Jody Dahrouge who has stepped down but will remain a director of the Company.

On March 4, 2024, the Company announced a significant simplification and optimization of the Ashram Deposit's front-end mineral processing flowsheet, whereby 30 to 35+% REO monazite mineral concentrates at strong recovery (between 60-70%) are produced using only flotation. This test work has been completed at bench scale, is demonstrated repeatable, and has been scaled up successfully from ~1 kg to 10 kg floats using conventional mechanical flotation cells. In addition to the mineral processing developments, a streamlined hydrometallurgical flowsheet has also been developed and demonstrated at bench scale for the downstream processing of the monazite flotation concentrates.

On April 11, 2024, announced the publication of a paper on rare earth element mineral processing, which has been supported by sample material from the Ashram Deposit, located in Nunavik, Quebec. The paper, titled "Assessment of the impact of grinding conditions and water quality on the flotation of rare earth elements bearing minerals using hydroxamic acid" was published earlier this month in The Canadian Journal of Metallurgy and Materials Science, a peer-reviewed international journal.

On May 9, 2024, the Company held its Annual and Special Meeting with all matters passing.

On May 21, 2024, the Company announced it has entered into a property purchase agreement (the "Purchase Agreement") with an arm's length private company (the "Purchaser") to sell its interest in certain mineral claims comprising the "Blue River" property (the "Blue River Claims") located near Blue River, British Columbia. As part of the transaction, the sale will also include certain real property owned by the Company also located in Blue River, B.C. (the "Blue River Land", and together with the Blue River Claims, the "Blue River Assets"). As consideration for the Blue River Assets, the Company will receive 20,000,000 common shares in the capital of the Purchaser (the "Blue River Shares"). Completion of the Blue River Transaction is subject to the conditions set forth in the Purchase Agreement, including, if required, acceptance by the TSX Venture Exchange. It is the Company's current intention to distribute the Blue River Shares to its shareholders on a pro rata basis at a later date. Any disposition of the Blue River Shares will, if undertaken, be conducted in compliance with applicable corporate and securities laws, and the policies of the TSX Venture Exchange.

On May 22, 2024, the Company announced an updated mineral resource estimate ("MRE") for the Ashram Rare Earth and Fluorspar Deposit. The updated MRE firmly establishes Ashram as a globally significant rare earth element deposit, and one of the largest monazite-mineralized carbonatite REE deposits in the world: 73.2 Mt at 1.89% TREO and 6.6% CaF<sub>2</sub> (indicated), and 131.1 Mt at 1.91% TREO and 4.0% CaF<sub>2</sub> (inferred), at a cut-off of \$287 Net Metal Return (NMR) per tonne with an Effective Date of April 4, 2024. Mineral resources are not mineral reserves as they do not have demonstrated economic viability. The Ashram MRE demonstrates very high NdPr distributions (i.e., percent of neodymium plus praseodymium oxide of the TREO) for a carbonatite hosted deposit at 21.2% NdPr (indicated) and 21.4% NdPr (inferred), exceeding that of several active global producers.

On May 29, 2024, the Company announced that planning was underway for a diamond drill program at the Eldor Property, targeting further delineation of niobium ( $\pm$  tantalum and phosphate) mineralization at the Mallard Prospect, and continued exploration at the Miranna Prospect. A total of twenty (20) to thirty (30) NQ-size drill holes, for a minimum of 7,500 m, are planned for the program.

On June 17, 2024, the Company announced, further to its news release dated May 21, 2024, that it has completed the sale of its interest in certain mineral claims comprising the Blue River property. Pursuant to the Purchase Agreement, as consideration for the Blue River Assets, the Company received 20,000,000

shares in the capital of the Purchaser at a deemed price of \$0.02 per share (the “Blue River Shares”). It is the Company’s current intention to distribute the Blue River Shares to its shareholders on a pro rata basis at a later date. Any disposition of the Blue River Shares will, if undertaken, be conducted in compliance with applicable corporate and securities laws, and the policies of the TSX Venture Exchange.

On June 21, 2024, the Company announced that it has closed its non-brokered private placement of 28,000,000 flow-through units (each, a “FT Unit”) at a price of \$0.18 per FT Unit for aggregate gross proceeds of \$5,040,000 (the “Offering”). Each FT Unit consists of one common share in the capital of the Company (each, a “FT Share”) and one transferable common share purchase warrant (each, a “Warrant”). Each Warrant entitles the holder to acquire one additional non-flow through common share (each, a “Warrant Share”) at a price of \$0.25 per Warrant Share for a period of 24 months from the closing date. The FT Units were issued pursuant to an arrangement structured by Peartree Securities Inc. Pursuant to an engagement agreement (the “Term Sheet”) between the Company and Churchill SIG Pty Ltd. (“Churchill”), the Company paid cash finder’s fees to Churchill in the amount of approximately \$162,890 (the “Cash Fee”) and issued 3,231,945 finder’s warrants (each, a “Finder’s Warrant”) to Churchill as consideration for their services in introducing certain investors who acquired securities in connection with the distribution. Each Finder’s Warrant entitles Churchill to acquire one additional common share in the capital of the Company (a “Finder’s Warrant Share”) at a price of \$0.20 per Finder’s Warrant Share for a period of two (2) years from the date of issuance of the Finder’s Warrants. As a director of the Company is also a director of Churchill, Churchill is a ‘related party’ of the Company.

On July 5, 2024, the Company announced the commencement of the summer drill program on the Eldor Property.

On July 8, 2024, the Company released a Mineral Resource Estimate for the Ashram Rare Earth Element and Fluorspar Deposit.

On August 1, 2024, the Company announced the appointment of Mr. Ross Carroll as the new President and CEO of the Company. Mr. Carroll also joined the board of directors. The Company also announced the resignation of Mr. Chris Grove as President, CEO and director of the Company. Mr. Grove will remain on as the Company’s Director of Corporate Development.

On August 12, 2024, the Company closed a non-brokered private placement offering of 16,000,000 units (each, a “Unit”) at a price of \$0.126 per Unit for gross proceeds of up to \$2,016,000 (the “Offering”). Each Unit consists of one common share of the Company (each, a “Share”) and one common share purchase warrant (each, a “Warrant”), with each Warrant entitling the holder to purchase one Share at a price of \$0.25 per Share for a period of two (2) years from closing of the Offering (the “Closing”). Pursuant to an engagement agreement (the “Term Sheet”) between the Company and Churchill SIG Pty Ltd. (“Churchill”), the Company paid cash finder’s fees to Churchill in the amount of approximately \$70,235 (the “Cash Fee”) and issued 1,393,551 finder’s warrants (each, a “Finder’s Warrant”) to Churchill as consideration for their services in introducing certain non-Canadian resident investors to the Company who acquired securities in connection with the distribution. Each Finder’s Warrant entitles Churchill to acquire one additional common share in the capital of the Company (a “Finder’s Warrant Share”) at a price of \$0.20 per Finder’s Warrant Share for a period of two (2) years from the date of issuance of the Finder’s Warrants. The Units, Shares, Warrants, Warrant Shares, Finder’s Warrants and Finder’s Warrant Shares are subject to a statutory hold period expiring four months and one day after closing of the Offering.

On October 10, 2024, the Company announced results of the first set of drill holes of the 2024 program with the most significant intercept being 122.5 m at 0.62% Nb<sub>2</sub>O<sub>5</sub> (EC24-208) at the Mallard Prospect,

Eldor Property, Quebec. The drill hole successfully demonstrated the down-dip continuity of niobium-enrichment within carbonatite intersected at Mallard. Two (2) holes drilled at the Spoke Target (EC24-212 and EC24-213) returned promising results with niobium-mineralized intercepts, including an interval of 27.5 m at 0.60% Nb<sub>2</sub>O<sub>5</sub> (EC24-212) and two intervals in EC24-213 of 17.9 m at 0.66% Nb<sub>2</sub>O<sub>5</sub> in addition to a wider interval of 21.3 m at 0.60% Nb<sub>2</sub>O<sub>5</sub>.

On October 29, 2024, the Company announced the discovery of the Knox niobium Prospect by drilling 69.4 m of 0.61% Nb<sub>2</sub>O<sub>5</sub> and extends mineralization at the Miranna Prospect, Eldor Property, Quebec. Inaugural drilling at the previously untested geophysical anomaly referred to as the “Knox Prospect” or “Knox”, has identified substantial high-grade intercepts of niobium, including 69.4 m at 0.61% Nb<sub>2</sub>O<sub>5</sub> within a wider interval of 96.5 m at 0.51% Nb<sub>2</sub>O<sub>5</sub> (EC24-220). Further to the new discovery made at the Knox Prospect, follow-up drill testing at the Miranna Prospect delivered the best niobium-mineralized intercepts to-date for this prospect, factoring both grade and length of drill hole intercepts – 65.7 m at 0.53% Nb<sub>2</sub>O<sub>5</sub>, including 35.7 m at 0.67% Nb<sub>2</sub>O<sub>5</sub> (EC24-215).

On November 14, 2024, the Company announced it produces High-Grade Rare Earth Mineral Concentrate (36% REO) at Strong Recovery in Flotation Locked-Cycle Testing. The locked-cycle test (“LCT”) program was completed on the Ashram Deposit’s simplified flotation-only beneficiation flowsheet (see news release dated March 4, 2024) and has demonstrated improved grade and recovery compared to the prior bench-scale test program. Monazite dominated rare earth mineral concentrates grading 35.8 to 36.8% REO at 65 to 68% overall recovery were achieved through the LCT test work on the flotation-only beneficiation flowsheet. The locked-cycle test was carried out by SGS Canada at their Lakefield, ON, facility and utilized bulk sample material (~2.1% REO head grade) collected from an outcrop of the Ashram Deposit.

On December 16, 2024, the Company announced the final set of drill results from the 2024 campaign that confirms the significance of the niobium discovery at Mallard with new results, including 24 m of 0.91% Nb<sub>2</sub>O<sub>5</sub> within a wider interval of 45.5 m at 0.65% Nb<sub>2</sub>O<sub>5</sub> (EC24-232). EC24-225 tested the most southeastern part of the magnetic high anomaly that defines the core of the Mallard Prospect and intercepted several well mineralized horizons (16.8 m at 0.60% Nb<sub>2</sub>O<sub>5</sub>, 11.0 m at 0.67% Nb<sub>2</sub>O<sub>5</sub>, 16.0 m at 0.62% Nb<sub>2</sub>O<sub>5</sub>), with mineralization open in multiple directions. Drill holes completed during the program targeting the Mallard, Spoke, Northwest, Moira, and Loon prospects. Each target except Loon intercepted significant niobium mineralization.

On December 23, 2024, the Company announced the resignation of Mr. Jody Dahrouge from the board of directors.

On January 6, 2025, the Company announced it had granted 9,000,000 performance share units (the “PSU’s”) to Ross Carroll, Chief Executive Officer and a director of the Company in accordance with its Equity Incentive Plan. The PSU’s will commence vesting one year after the date of grant upon successful completion of specific performance criteria. Each vested PSU represents the right to receive one common share in the capital of the Company.

On February 7, 2025, the Company announced that it has received conditional approval for funding of up to a total of \$2,606,977 CAD from Natural Resources Canada’s (NRCan) Critical Minerals Infrastructure Fund (CMIF), for progression of the access road to the company’s wholly owned Ashram REE/ Fluorspar Deposit in Nunavik, Quebec. The Company has received conditional funding approval up to C\$2,606,977 from Natural Resources Canada (NRCan) as part of the Critical Minerals Infrastructure Fund (“CMIF”) program, subject to completion of due diligence and the execution of a written agreement. The funding is critical to enable the development of a road between the Ashram project and the Koksoak River

(175kms), providing greater access to the Nunavik region and supporting multiple projects and Indigenous groups in the area. This funding will be vital in advancing the company's, Baseline studies, Pre-feasibility study, and Feasibility study.

### **Selected Annual Information**

The following is a summary of the financial data of the Company for the last three completed fiscal year ends and are derived from the audited annual financial statements of the Company:

	Fiscal year ended October 31		
	2024	2023	2022
	\$	\$	\$
Total Revenues	Nil	Nil	Nil
Loss from continuing operations	(28,700,373)	(1,696,223)	(723,560)
Loss from continuing operations (per share, basic and diluted)	(0.16)	(0.02)	(0.01)
Net loss	(28,700,373)	(1,696,223)	(723,560)
Net loss (per share, basic and diluted)	(0.16)	(0.02)	(0.01)
Net comprehensive loss for the year	(28,700,373)	(1,696,223)	(723,560)
Total assets	54,740,606	77,287,736	73,188,193
Total long-term financial liabilities	56,584	94,591	121,805
Cash dividend declared per share	Nil	Nil	Nil

The Company has recorded losses in each of its three most recently completed fiscal years and expects to continue to record losses until such time as an economic resource is identified, developed, and brought into profitable commercial operation on one or more of the Company's properties or otherwise disposed of at a profit.

During the year ended October 31, 2022, the Company's operating expenses were consistent with prior years and were offset by a flow-through premium recovery. During the year ended October 31, 2023, the Company's operating expenses were consistent with prior years, but increased due to the write-off of other receivables. During the year ended October 31, 2024, the Company's costs increased due to an increase in business activities, which was offset by the flow-through premium, recovery but substantially increased due to the impairment of the Blue River Property.

### **Results of Operations**

#### *Exploration and Development Activities*

Resource property expenditures for the year ended October 31, 2024 totalled \$6,852,168, compared to \$1,493,995 during the year ended October 31, 2023. Of the total, (2024: \$6,793,955, 2023: \$1,408,690) was incurred on the Eldor Property and the balance was incurred on the Blue River Project (2024: \$58,213, 2023: \$85,305).

The Company intends to increase the spending now that it has successfully raised additional capital.

## **Eldor Property**

The Eldor Property is situated in northern Quebec approximately 130 km south of the town of Kuujuaq. The Property is 100%-owned by the Company and is composed of 244 claims comprising approximately 11,475 hectares, including the Ashram Rare Earth Deposit (“Ashram Deposit”).

Exploration expenditures during the year ended October 31, 2024 totalled \$6,793,955 (October 31, 2023: \$1,408,690).

The Ashram Deposit remains open to the north, south, and at depth. The deposit’s mineralized footprint is approximately 700 m along strike, over 350 m across, and 600 m deep.

### *Work Program and Eldor Updates:*

On January 23, 2023, the Company reported results from Saville Resources Inc.’s 2022 drill program at its Niobium Claim Group Property, a subset of the Company’s Eldor claims, located in northern Quebec. The drill program totaled 600.0 m over three (3) holes and focused on the Mallard Prospect. High-grade mineralized intervals were returned near surface (0.78% Nb<sub>2</sub>O<sub>5</sub> over 16.0 m, including 1.07% Nb<sub>2</sub>O<sub>5</sub> over 3.0 m) and at depth (0.94% Nb<sub>2</sub>O<sub>5</sub> over 2.5 m) in drill EC22-202.

On February 21, 2023, the Company announced core assays results for twelve (12) holes completed during its 2022 drill program at the Ashram Deposit. The primary objective was to complete resource infill as well as obtain further geological control at the south end of the deposit. Highlights include 392.8 m at 2.12% REO (21.6% NdPr) (EC22-197), 379.1 m at 2.04% REO (21.4% NdPr) (EC22-199), and 406.4 m at 1.99% REO (21.3% NdPr) (EC22-198A), each with mineralization starting from surface. Additionally, several wide intervals with ≥24% NdPr distribution (% of Nd+Pr oxide of the total REO) were returned including 36.0 m at 1.56% REO (24.0% NdPr) (EC22-198A), 32.6 m at 1.34% REO (25.8% NdPr) (EC22-196), as well as 13.8 m at 1.54% REO (26.9% NdPr) and 11.1 m at 1.40% REO (33.3% NdPr) (EC22-200).

On September 29, 2023, the Company announced the shipment of a 0.43 kg sample of mixed rare earth carbonate concentrate to an emerging non-chinese processor. The sample had an NdPr distribution of 21.1% and TbDy distribution of 0.82% and met typical market specifications.

On November 1, 2023, the Company announced it had produced an additional 0.6 kg of mixed rare earth carbonate with an NdPr distribution of 20.5% and TbDy distribution of 0.89%. The sample met typical market specifications and 0.5 kg of the sample was shipped to a well-established downstream processor of Rare Earth Mineral products located outside of China.

On March 4, 2024, the Company announced a significant simplification and optimization of the Ashram Deposit’s front-end mineral processing flowsheet, whereby 30 to 35+% REO monazite mineral concentrates at strong recovery (between 60-70%) are produced using only flotation. This test work has been completed at bench scale, is demonstrated repeatable, and has been scaled up successfully from ~1 kg to 10 kg floats using conventional mechanical flotation cells. In addition to the mineral processing developments, a streamlined hydrometallurgical flowsheet has also been developed and demonstrated at bench scale for the downstream processing of the monazite flotation concentrates.

On May 22, 2024, the Company announced an updated mineral resource estimate (“MRE”) for the Ashram Rare Earth and Fluorspar Deposit. The updated MRE firmly establishes Ashram as a globally significant rare earth element deposit, and one of the largest monazite-mineralized carbonatite REE deposits in the

world: 73.2 Mt at 1.89% TREO and 6.6% CaF<sub>2</sub> (indicated), and 131.1 Mt at 1.91% TREO and 4.0% CaF<sub>2</sub> (inferred), at a cut-off of \$287 Net Metal Return (NMR) per tonne with an Effective Date of April 4, 2024. Mineral resources are not mineral reserves as they do not have demonstrated economic viability. The Ashram MRE demonstrates very high NdPr distributions (i.e., percent of neodymium plus praseodymium oxide of the TREO) for a carbonatite hosted deposit at 21.2% NdPr (indicated) and 21.4% NdPr (inferred), exceeding that of several active global producers.

On May 29, 2024, the Company announced that planning was underway for a diamond drill program at the Eldor Property, targeting further delineation of niobium ( $\pm$  tantalum and phosphate) mineralization at the Mallard Prospect, and continued exploration at the Miranna Prospect. A total of twenty (20) to thirty (30) NQ-size drill holes, for a minimum of 7,500 m, are planned for the program.

### **Blue River Tantalum/Niobium Property**

The Blue River Property, located in British Columbia, Canada, is host to the Upper Fir Deposit. The Upper Fir Deposit is located approximately 30 km north of the town of Blue River and is owned 100% with no underlying royalties.

On May 21, 2024, the Company announced it has entered into a property purchase agreement (the "Purchase Agreement") with an arm's length private company (the "Purchaser") to sell its interest in certain mineral claims comprising the "Blue River" property (the "Blue River Claims") located near Blue River, British Columbia. As part of the transaction, the sale will also include certain real property owned by the Company also located in Blue River, B.C. (the "Blue River Land", and together with the Blue River Claims, the "Blue River Assets"). As consideration for the Blue River Assets, the Company will receive 20,000,000 common shares in the capital of the Purchaser at a deemed price of \$0.02 per share (the "Blue River Shares"). Completion of the Blue River Transaction is subject to the conditions set forth in the Purchase Agreement, including, if required, acceptance by the TSX Venture Exchange. It is the Company's current intention to distribute the Blue River Shares to its shareholders on a pro rata basis at a later date. Any disposition of the Blue River Shares will, if undertaken, be conducted in compliance with applicable corporate and securities laws, and the policies of the TSX Venture Exchange.

On June 17, 2024, the Company announced, further to its news release dated May 21, 2024, that it has completed the sale of its interest in certain mineral claims comprising the Blue River property. Pursuant to the Purchase Agreement, as consideration for the Blue River Assets, the Company received 20,000,000 shares in the capital of the Purchaser at a deemed price of \$0.02 per share (the "Blue River Shares"). It is the Company's current intention to distribute the Blue River Shares to its shareholders on a pro rata basis at a later date. Any disposition of the Blue River Shares will, if undertaken, be conducted in compliance with applicable corporate and securities laws, and the policies of the TSX Venture Exchange.

Exploration expenditures during the year ended October 31, 2024, which includes costs up to the sale of the claims on June 17, 2024, totalled \$58,213 (October 31, 2023: \$85,305). Subsequent to the sale of the claims, the Company impaired \$28,627,973 in exploration and evaluation costs incurred on the project to date.

### **Overall Performance**

#### **Source of Funds**

Since November 1, 2020, and up to October 31, 2024, the Company has raised gross proceeds of \$22.6 million. These proceeds were raised for the specific purpose of advancing the Company's Eldor Property

and for general working capital purposes. During this time, the Company has used approximately \$16.9 million of the proceeds for work on the Company's properties and \$3.2 million on general working capital, leaving a cash balance of \$2.5 million. The most recent financings are noted below:

On August 12, 2024, the Company closed a non-brokered private placement offering of 16,000,000 units (each, a "Unit") at a price of \$0.126 per Unit for gross proceeds of up to \$2,016,000 (the "Offering"). Each Unit consists of one common share of the Company (each, a "Share") and one common share purchase warrant (each, a "Warrant"), with each Warrant entitling the holder to purchase one Share at a price of \$0.25 per Share for a period of two (2) years from closing of the Offering (the "Closing"). Pursuant to an engagement agreement (the "Term Sheet") between the Company and Churchill SIG Pty Ltd. ("Churchill"), the Company paid cash finder's fees to Churchill in the amount of approximately \$70,235 (the "Cash Fee") and issued 1,393,551 finder's warrants (each, a "Finder's Warrant") to Churchill as consideration for their services in introducing certain non-Canadian resident investors to the Company who acquired securities in connection with the distribution. Each Finder's Warrant entitles Churchill to acquire one additional common share in the capital of the Company (a "Finder's Warrant Share") at a price of \$0.20 per Finder's Warrant Share for a period of two (2) years from the date of issuance of the Finder's Warrants. The Units, Shares, Warrants, Warrant Shares, Finder's Warrants and Finder's Warrant Shares are subject to a statutory hold period expiring four months and one day after closing of the Offering.

On June 21, 2024, the Company closed a non-brokered private placement of 28,000,000 flow-through units (each, a "FT Unit") at a price of \$0.18 per FT Unit for aggregate gross proceeds of \$5,040,000. Each FT Unit consists of one common share in the capital of the Company (each, a "FT Share") and one transferable common share purchase warrant (each, a "Warrant"). Each Warrant entitles the holder to acquire one additional non-flow through common share (each, a "Warrant Share") at a price of \$0.25 per Warrant Share for a period of 24 months from the closing date. The FT Units were issued pursuant to an arrangement structured by Peartree Securities Inc. Pursuant to an engagement agreement (the "Term Sheet") between the Company and Churchill SIG Pty Ltd. ("Churchill"), the Company paid cash finder's fees to Churchill in the amount of approximately \$162,890 (the "Cash Fee") and issued 3,231,945 finder's warrants (each, a "Finder's Warrant") to Churchill as consideration for their services in introducing certain investors who acquired securities in connection with the distribution. Each Finder's Warrant entitles Churchill to acquire one additional common share in the capital of the Company (a "Finder's Warrant Share") at a price of \$0.20 per Finder's Warrant Share for a period of two (2) years from the date of issuance of the Finder's Warrants. As a director of the Company is also a director of Churchill, Churchill is a 'related party' of the Company.

On October 30, 2023, the Company completed a non-brokered private placement issuing 68,174,750 units (each, a "Unit") at a price of \$0.08 per Unit for gross proceeds of \$5,453,980 (the "Offering"). Each Unit consists of one common share in the capital of the Company (each, a "Share") and one common share purchase warrant (each, a "Warrant"). Each Warrant entitles the holder to acquire one additional Share at a price of \$0.12 per Share for a period of three (3) years from the closing of the Offering. All securities issued in connection with the Offering will be subject to a statutory hold period expiring four months and one day after closing of the Offering. In addition, and pursuant to the terms of the subscription agreements entered into between the Company and the subscribers who participated in the Offering, the Shares issued to any such subscriber as part of the Units, and any Shares that may be issuable to such subscriber upon exercise of the Warrants, are subject to a voluntary hold period of 12 months from the date of issuance. The Company paid cash finder's fees of \$149,644 and issued 112,210 finder's warrants entitling the holder to acquire one common share per finder's warrant at a price of \$0.12 per share for a period of 36 months from the date of issuance. Additionally, 4,950,000 finder's warrants were issued



entitling the holder to acquire one common share per finder's warrant at a price of \$0.08 per share for a period of two years from the date of issuance.

For additional details regarding the Company's recent financing, please refer to Note 8 of the Company's audited consolidated financial statements for the year ended October 31, 2024.

### General and Administrative

Net loss for the year ended October 31, 2024, was \$28,700,373, compared to a net loss during year ended October 31, 2023 of \$1,696,223, for a difference of \$27,004,150. The significant difference between the years is due to the impairment of the Blue River Property, an increased flow-through premium recovery, and the increased business activities of the Company.

### Summary of Quarterly Results

The following is a summary of the results from the eight previously completed financial quarters:

	<b>October 31, 2024</b>	<b>July 31, 2024</b>	<b>April 30, 2024</b>	<b>January 31, 2024</b>
Revenues	Nil	Nil	Nil	Nil
Net income (loss) from continuing operations	220,567	(28,302,079)	(344,654)	(274,207)
Net income (loss) and comprehensive income (loss)	220,567	(28,302,079)	(344,654)	(274,207)
Basic and diluted net income (loss) (per share)	0.00	(0.16)	(0.00)	(0.00)
	<b>October 31, 2023</b>	<b>July 31, 2023</b>	<b>April 30, 2023</b>	<b>January 31, 2023</b>
Revenues	Nil	Nil	Nil	Nil
Net income (loss) from continuing operations	(770,548)	(203,401)	(582,850)	(139,424)
Net income (loss) and comprehensive income (loss)	(770,548)	(203,401)	(582,850)	(139,424)
Basic and diluted net income (loss) (per share)	(0.01)	0.00	0.00	0.00

Over the course of the Company's previously completed eight quarters, the Company's net loss has remained at a consistent level, with the exception of the share-based payments expense recorded during the quarter ended April 30, 2023, the flow-through premium recovery during the quarters ended July 31, 2022 and October 31, 2022, the write off of other receivables during the quarter ended October 31, 2023, the impairment of the Blue River Property during the quarter ended July 31, 2024, and the flow-through premium recovery during the quarter ended October 31, 2024.

### Liquidity and Capital Resources

During the prior fiscal year and up to the date of this report, the Company has raised gross proceeds of \$22.6 million. These proceeds were raised for the specific purpose of advancing the Company's Eldor Property and for general working capital purposes. During this time, the Company has used approximately \$17.3 million of the proceeds for work on the Company's properties and \$2.8 million on general working capital, leaving a cash balance of \$2.5 million. The Company believes it will be able to raise the capital required to continue to develop these properties. The Company does not have any specific work commitments or property payments, all work on the property is determined by how to best spend the funds raised, taking into consideration the Company's working capital requirements. The Company has

maintained reasonable general and administrative expenditures, with advertising and promotion of the property dependent on the capital available to cover such expenditures.

The Company's present cash resources are not sufficient to meet all its current liabilities and administrative and overhead expenses for the next eighteen months. The Company understands it will have to raise additional capital to continue its work on the Eldor Property, and for general working capital requirements.

The Company will continue to require funds to further the exploration of its resource properties. As a result, the Company may have to continue to rely on equity and debt financing. There can be no assurance that financing, whether debt or equity, will always be available to the Company in the amount required at any particular time or for any particular period or, if available, that it can be obtained on terms satisfactory to the Company.

The Company's financial success will be dependent on the economic viability of its resource properties and the extent to which it can discover and develop new mineral deposits. Such development may take several years to complete and the amount of resulting income, if any, is difficult to determine.

The Company's property is in the exploration stage only. Development of the property will only follow upon obtaining satisfactory results. Exploration and development of natural resources involve a high degree of risk and few properties which are explored are ultimately developed into producing properties. There is no assurance that the Company's exploration and development activities will result in any discoveries of mineral deposits amenable to commercial development. The long-term profitability of the Company's operations will be in part directly related to the cost and success of its exploration programs, which may be affected by a number of factors.

The Company's revenues, if any, are expected to be in large part derived from the extraction and sale of rare metals from the properties (tantalum and niobium) and rare earth elements. The price of those commodities has fluctuated widely, particularly in recent years, and is affected by numerous factors beyond the Company's control such as international, economic and political trends, expectations of inflation, currency exchange fluctuations and interest rates.

As at October 31, 2024, the Company has total assets of \$54,740,606 (October 31, 2023: \$77,287,736). The primary assets of the Company are exploration and evaluation assets of \$50,600,034 (October 31, 2023: \$72,375,839), short term investments of \$23,000 (October 31, 2023: \$23,000), equipment of \$nil (October 31, 2023: \$268,741), marketable securities carried at \$3,369 (October 31, 2023: \$5,616), reclamation bonds of \$80,000 (October 31, 2023: \$80,000), right-of-use assets of \$79,004 (October 31, 2023: \$111,696), prepaid expenses of \$644,991 (October 31, 2023: \$432,338), GST/QST and other receivables of \$521,692 (October 31, 2023: \$nil), investment in associate of \$299,951 (October 31, 2023: \$nil), due from equity investee of \$1,880 (October 31, 2023: \$nil), and cash of \$2,486,685 (October 31, 2023: \$3,954,990). The Company has long-term liabilities of \$56,584 (October 31, 2023: \$94,591) and has working capital of \$2,399,319 (October 31, 2023: \$3,975,018) as at October 31, 2024.

*Cash Used in Operating Activities:* Cash used in operating activities during the year ended October 31, 2024 was \$2,321,652, compared with \$509,690 used in operating activities during the year ended October 31, 2023. Cash was mostly spent on general operating expenses, outstanding payables, and prepaid expenses related to advances for the Company's field work program, and adjusted for items not involving cash.

*Cash From Financing Activities:* Total cash from financing activities during the year ended October 31, 2024 was \$6,722,243, (October 31, 2023: \$6,431,402), made up of shares issued for cash (2024: \$6,765,443,

2023: \$6,564,070), less share subscriptions (2024: \$nil received, 2023: \$89,468) and principal payments of lease liabilities (2024: \$43,200, 2023: \$43,200).

*Cash Used in Investing Activities:* Total cash used in investing activities during the year ended October 31, 2024 was \$5,868,896 compared to \$2,480,515 of cash used during the year ended October 31, 2023, for the exploration and development of its mineral properties.

### **Commitments**

On May 1, 2008, the Company entered into a Management & Administration Agreement (“Agreement”) with Zimtu Capital Corp. (“Zimtu”). Under the terms of the agreement, Zimtu will provide the Company with administrative and managerial services, including corporate maintenance, continuous disclosure services, rent, and office space, at a rate of \$12,500 per month. The agreement was subsequently renewed in prior years and again on December 1, 2022 for a period of twelve months. The Company renewed the agreement on December 1, 2023 and 2024 each for another period of 12 months with a rate of \$15,000 per month.

On June 20, 2023, the Company signed an agreement with Zimtu Capital Corp. for services under the ZimtuADVANTAGE program. Under the terms of the agreement, the Company paid Zimtu \$12,500 per month for a period of twelve months, expiring May 31, 2024. On June 1, 2024, the Company extended the agreement for an additional twelve months with the same terms.

### **Transactions with Related Parties**

During the years ended October 31, 2024 and 2023, the Company incurred the following transactions with officers or directors of the Company or companies with common directors:

	<b>Year ended October 31,</b>	
	<b>2024</b>	<b>2023</b>
<b>Key management compensation*</b>	<b>\$</b>	<b>\$</b>
Geological services	1,250,570	68,435
Administrative fees	-	151,750
Consulting fees and salaries	211,186	220,860
Director fees	133,750	-
Share-based payments	-	118,500
Finders fees – cash	233,125	-
Finders fees – warrants	235,400	-
Advertising and promotion	-	62,500
<b>Total</b>	<b>2,064,031</b>	<b>622,045</b>
	<b>October 31,</b>	<b>October 31,</b>
	<b>2024</b>	<b>2023</b>
<b>Amounts due to (from) related parties</b>	<b>\$</b>	<b>\$</b>
Dahrouge Geological Consulting (a)	184,049	11,101
Ian Graham (b)	4,471	-
Jeremy Robinson (c)	33,374	-
Adam Ritchie (d)	2,500	-
Zimtu Capital Corp. (e)	-	(35,516)
Dr. Axel Hoppe (f)	-	45,291
<b>Due to related parties – Net total</b>	<b>224,394</b>	<b>20,876</b>

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- (a) Dahrouge Geological Consulting (“Dahrouge”) provides geological services to the Company. Dahrouge is controlled by a director of the Company, Jody Dahrouge.
  - (b) Ian Graham is a director of the Company and acts as Chairman of the Board
  - (c) Churchill SIG Pty Ltd. Provides advisory services to the Company and has a common director, Jeremy Robinson.
  - (d) Adam Ritchie is a director of the Company
  - (e) Zimtu Capital Corp. was previously a company with common directors and management however the companies are no longer considered related parties due to the resignation of Mr. David Hodge from the Company’s board of directors as well as the board of Zimtu. Zimtu provides key management services to the Company.
  - (f) Dr. Axel Hoppe is a former director of the Company.

\* Key management includes those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly, including the Company’s executive officers and certain members of its Board of Directors.

The terms and conditions of these transactions with key management and their related parties were no more favourable than those available, or which might reasonably be expected to be available, or similar transactions to non-key management related entities on an arm’s length basis.

These transactions are in the normal course of operations and have been valued in these financial statements at the exchange amount, which is the amount of consideration established and agreed to by the related parties. The amounts due to related parties are unsecured, non-interest bearing, and have no specific terms of repayment.

### **Off Balance Sheet Arrangements**

There are no off-balance sheet arrangements to which the Company is committed.

### **Other MD&A Requirements**

#### **Additional Disclosure for Venture Issuers without Significant Revenue**

As the Company has not had significant revenue from operations in either of its last two financial years, the following is a breakdown of the material costs incurred:

	<b><u>Year Ended</u></b> <b><u>October 31, 2024</u></b>	<b><u>Year ended</u></b> <b><u>October 31, 2023</u></b>
Capitalized or Expensed Exploration and Development Costs	\$6,852,168	\$1,493,995
General and Administration Expenses	\$1,820,040	\$1,335,173

#### **Disclosure of Outstanding Share Capital**

The total issued and outstanding shares of the Company total 212,021,555 as October 31, 2024 (October 31, 2023: 168,021,555) and 212,021,555 as of the date of this report.

The following is a breakdown of the share capital of the Company:

	<u>February 21, 2024</u>	<u>October 31, 2024</u>	<u>October 31, 2023</u>	<u>October 31, 2022</u>
Common Shares	212,021,555	212,021,555	168,021,555	91,654,630
Stock Options	2,900,000	2,900,000	7,830,000	5,255,000
Warrants	151,184,123	151,184,123	116,858,276	40,491,351
Agents' Warrants	10,172,247	10,172,247	5,546,751	467,741
Fully Diluted Shares	376,277,925	376,277,925	298,256,582	137,868,722

On January 6, 2025, the Company announced it had granted 9,000,000 performance share units (the "PSU's") to Ross Carroll, Chief Executive Officer and a director of the Company in accordance with its Equity Incentive Plan. The PSU's will commence vesting one year after the date of grant upon successful completion of specific performance criteria. Each vested PSU represents the right to receive one common share in the capital of the Company.

On August 27, 2024, 1,305,000 stock options priced at \$0.35 expired unexercised.

On August 12, 2024, the Company closed a non-brokered private placement offering of 16,000,000 units (each, a "Unit") at a price of \$0.126 per Unit for gross proceeds of up to \$2,016,000 (the "Offering"). Each Unit consists of one common share of the Company (each, a "Share") and one common share purchase warrant (each, a "Warrant"), with each Warrant entitling the holder to purchase one Share at a price of \$0.25 per Share for a period of two (2) years from closing of the Offering (the "Closing"). Pursuant to an engagement agreement (the "Term Sheet") between the Company and Churchill SIG Pty Ltd. ("Churchill"), the Company paid cash finder's fees to Churchill in the amount of approximately \$70,235 (the "Cash Fee") and issued 1,393,551 finder's warrants (each, a "Finder's Warrant") to Churchill as consideration for their services in introducing certain non-Canadian resident investors to the Company who acquired securities in connection with the distribution. Each Finder's Warrant entitles Churchill to acquire one additional common share in the capital of the Company (a "Finder's Warrant Share") at a price of \$0.20 per Finder's Warrant Share for a period of two (2) years from the date of issuance of the Finder's Warrants. The Units, Shares, Warrants, Warrant Shares, Finder's Warrants and Finder's Warrant Shares are subject to a statutory hold period expiring four months and one day after closing of the Offering.

On June 21, 2024, the Company announced that it has closed its non-brokered private placement of 28,000,000 flow-through units (each, a "FT Unit") at a price of \$0.18 per FT Unit for aggregate gross proceeds of \$5,040,000 (the "Offering"). Each FT Unit consists of one common share in the capital of the Company (each, a "FT Share") and one transferable common share purchase warrant (each, a "Warrant"). Each Warrant entitles the holder to acquire one additional non-flow through common share (each, a "Warrant Share") at a price of \$0.25 per Warrant Share for a period of 24 months from the closing date. The FT Units were issued pursuant to an arrangement structured by Peartree Securities Inc. Pursuant to an engagement agreement (the "Term Sheet") between the Company and Churchill SIG Pty Ltd. ("Churchill"), the Company paid cash finder's fees to Churchill in the amount of approximately \$162,890 (the "Cash Fee") and issued 3,231,945 finder's warrants (each, a "Finder's Warrant") to Churchill as consideration for their services in introducing certain investors who acquired securities in connection with the distribution. Each Finder's Warrant entitles Churchill to acquire one additional common share in the capital of the Company (a "Finder's Warrant Share") at a price of \$0.20 per Finder's Warrant Share for a period of two (2) years from the date of issuance of the Finder's Warrants. As a director of the Company is also a director of Churchill, Churchill is a 'related party' of the Company.

On October 30, 2023, the Company completed a non-brokered private placement issuing 68,174,750 units (each, a "Unit") at a price of \$0.08 per Unit for gross proceeds of \$5,453,980 (the "Offering"). Each Unit

consists of one common share in the capital of the Company (each, a “Share”) and one common share purchase warrant (each, a “Warrant”). Each Warrant entitles the holder to acquire one additional Share at a price of \$0.12 per Share for a period of three (3) years from the closing of the Offering. All securities issued in connection with the Offering will be subject to a statutory hold period expiring four months and one day after closing of the Offering. In addition, and pursuant to the terms of the subscription agreements entered into between the Company and the subscribers who participated in the Offering, the Shares issued to any such subscriber as part of the Units, and any Shares that may be issuable to such subscriber upon exercise of the Warrants, are subject to a voluntary hold period of 12 months from the date of issuance. The Company paid cash finder’s fees of \$149,644 and issued 112,210 finder’s warrants entitling the holder to acquire one common share per finder’s warrant at a price of \$0.12 per share for a period of 36 months from the date of issuance. Additionally, 4,950,000 finder’s warrants were issued entitling the holder to acquire one common share per finder’s warrant at a price of \$0.08 per share for a period of two years from the date of issuance.

For additional details of outstanding share capital, refer to Notes 8 and 9 of the audited consolidated financial statements for the year ended October 31, 2024.

### **Industry and Economic Factors Affecting Performance**

As a mineral exploration and development company, Commerce’s performance is affected by a number of industry and economic factors and exposure to certain environmental risks and regulatory requirements. These include metal prices, competition amongst exploration firms for attractive mineral properties, the interest of investors in providing high-risk equity capital to exploration companies, and the availability of qualified staff and equipment such as drilling rigs to conduct exploration.

### **Risk Factors**

Mineral exploration and development involves a high degree of risk such that few properties, which are explored, are ultimately developed into producing mines. With respect to the Company’s properties, where mineral resources exist, substantial expenditures will be required to confirm mineral reserves which are sufficient to commercially mine and to obtain the required environmental approvals and permitting required to commence commercial operations. Should any mineral resource be defined on such properties there can be no assurance that the mineral resources on such properties can be commercially mined or that the metallurgical processing will produce economically viable saleable products. The decision as to whether a property contains a commercial mineral deposit and should be brought into production will depend upon the results of exploration programs and/or feasibility studies, and the recommendations of duly qualified engineers and/or geologists, all of which involves significant expense. This decision will involve consideration and evaluation of several significant factors including, but not limited to: (1) costs of bringing a property into production, including exploration and development work, preparation of production feasibility studies and construction of production facilities; (2) availability and costs of financing; (3) ongoing costs of production; (4) market prices for the minerals to be produced; (5) environmental compliance regulations and restraints (including potential environmental liabilities associated with historical exploration activities); and (6) political climate and/or governmental regulation and control.

### ***Environmental Risks and Other Regulatory Requirements***

Any future operations of the Company, including development activities and commencement of production on its properties, will require permits from various federal and local governmental authorities,

and such operations are and will be governed by laws and regulations governing prospecting, development, mining, production, taxes, labour standards, occupational health, waste disposal, toxic substances, land use, environmental protection, mine safety and other matters. In addition, agreements may be required with local native people and / or groups that could have a material effect on the Company's operations. Companies engaged in the development and operation of mines and related facilities generally experience increased costs and delays in production and other schedules as a result of the need to comply with the applicable laws, regulations and permits. There can be no assurance that all permits which the Company may require for the construction of mining facilities and conduct of mining operations will be obtainable on reasonable terms or that such laws and regulations would not have an adverse effect on any mining project which the Company might undertake. Failure to comply with applicable laws, regulations and permitting requirements may result in enforcement actions including orders issued by regulatory or judicial authorities causing operations to cease or be curtailed, and may include corrective measures requiring capital expenditures, installation of additional equipment or remedial actions. Parties engaged in mining operations may be required to compensate those suffering loss or damage by reason of the mining activities and may have civil or criminal fines or penalties imposed upon them for violation of applicable laws or regulations. Amendments to current laws, regulations and permits governing operations and activities of mining companies, or more stringent implementation thereof, could have a material adverse impact on the Company and cause increases in capital expenditures or production costs or reduction in levels of production at producing properties or require abandonment or delays in the development of new mining properties.

### ***Management***

The Company is dependent on a relatively small number of key personnel, the loss of any of whom could have an adverse effect on the Company.

### **Forward Looking Statements**

This Management Discussion & Analysis may contain forward-looking information and is subject to a variety of risks and uncertainties and other factors that could cause actual events or results to differ from those projected in the forward-looking statements.

*Readers can identify many of these statements by looking for words such as "believes", "expects", "will", "intends", "projects", "anticipates", "estimates", "continues" or similar words or the negative thereof.*

Forward-looking information is based on the opinions and estimates of management and its consultants at the date the information is given. It is subject to a variety of risks and uncertainties and other factors that could cause actual events or results to differ materially from those projected in the forward-looking information. The information is based on reasonable assumptions which include but are not limited to those regarding actual costs for mining and processing and their impact on the cut-off grade established, actual capital costs, forecasts of mine production rates, the timing and content of upcoming work programs, geological interpretations, potential process methods and mineral recoveries, the availability of markets for the products produced, market pricing for the products produced, etc.

Factors that could cause actual results to differ materially from those in forward-looking statements include increases to operating expenses and capital expenditures, market prices for metals, the conclusions of detailed feasibility and technical analyses, lower than expected grades and quantities of resources, mining rates and recovery rates and the lack of availability of necessary capital, which may not be available to the Company on terms acceptable to it or at all.

Forward-looking statements address future events and conditions and therefore involve inherent risks and uncertainties. Actual results may differ materially from those currently anticipated in such statements. There can be no assurance that the plan, intentions or expectations upon which these forward-looking statements are based will occur. Forward looking statements are subject to risks, uncertainties and assumptions. Although the Company believes the expectations expressed in such forward-looking statements are based on reasonable assumptions, such statements should not be in any way construed as guarantees of future performance and actual results or developments may differ materially from those in the forward-looking statements.

Readers are cautioned not to put undue reliance on forward-looking statements. The Company does not undertake to update any forward-looking statements that are contained herein, except in accordance with applicable securities laws.

### **Approval**

The Board of Directors of Commerce Resources Corp. has approved the disclosure contained in this MD&A.

### **Additional Information**

Additional information related to the Company can be found on the Company's website at [www.commerceresources.com](http://www.commerceresources.com) or on SEDAR at [www.sedar.com](http://www.sedar.com).